



EN2017

HARNESSING APIS AND OPEN DATA TO CREATE A MORE AGILE, EFFICIENT, AND EFFECTIVE ENVIRONMENTAL ENTERPRISE

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2017 Exchange Network National Meeting

Innovation and Partnership

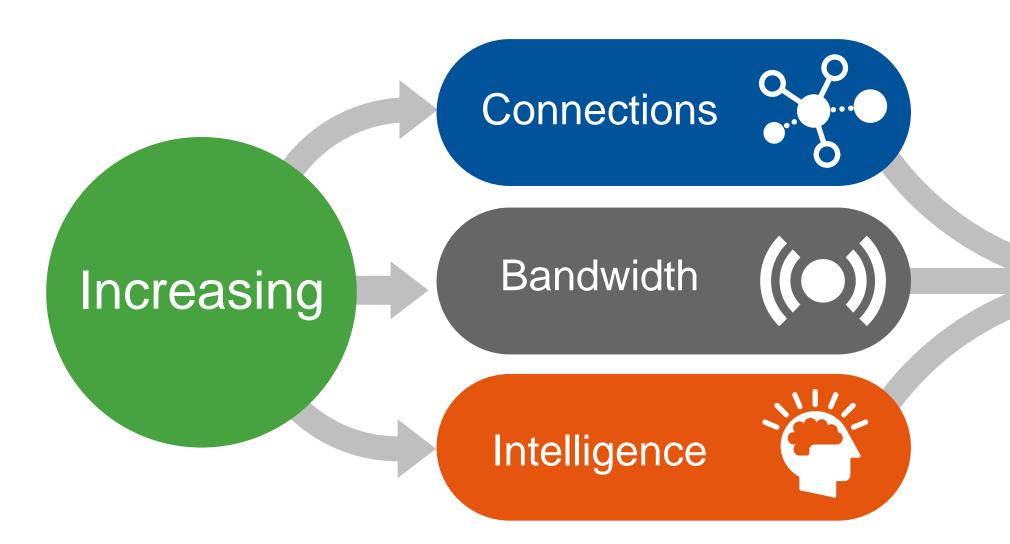
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Philadelphia, Pennsylvania
#EN2017
http://www.exchangenetwork.net/en2017



All Organizations Exist in Business Ecosystems



Business Ecosystems Enable Faster Business Innovation





to create consistence consistence ecosystems Leads to



That Deliver Faster Business Innovation Through ...



Customer Engagement



Improved Services



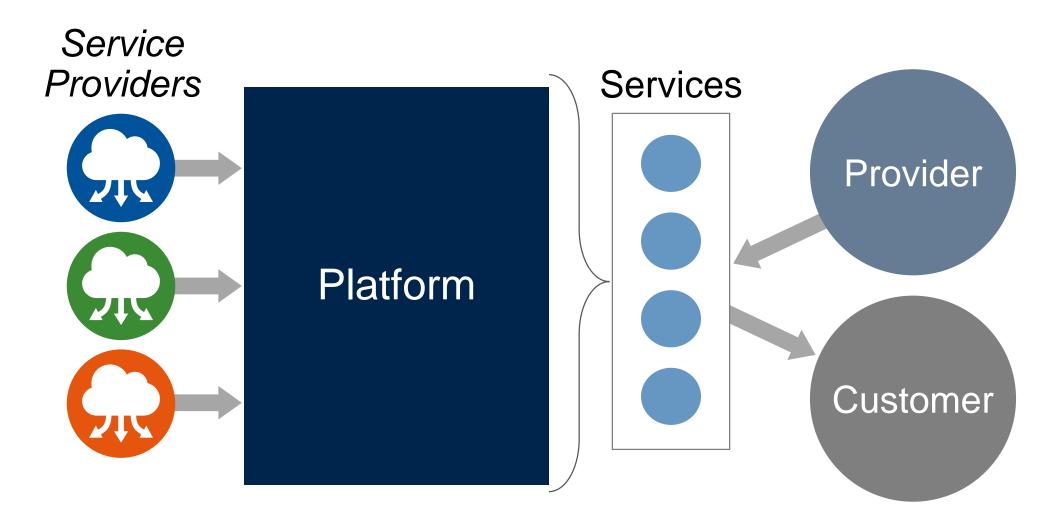
Stronger Relationships



New Business Models

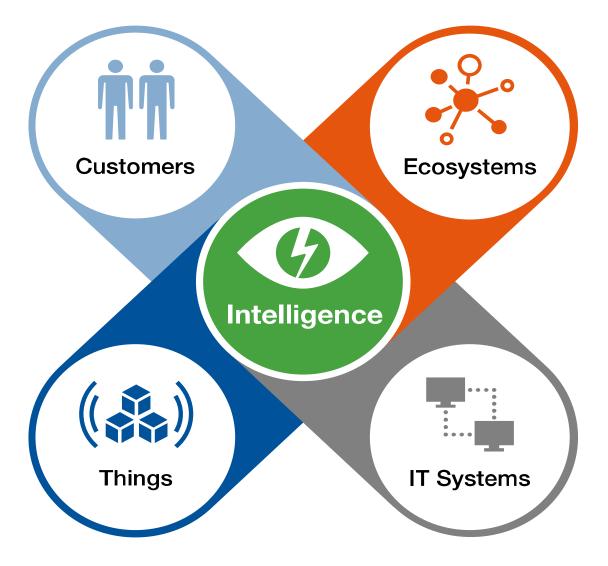


Digital Business Platforms Enable Business Ecosystems



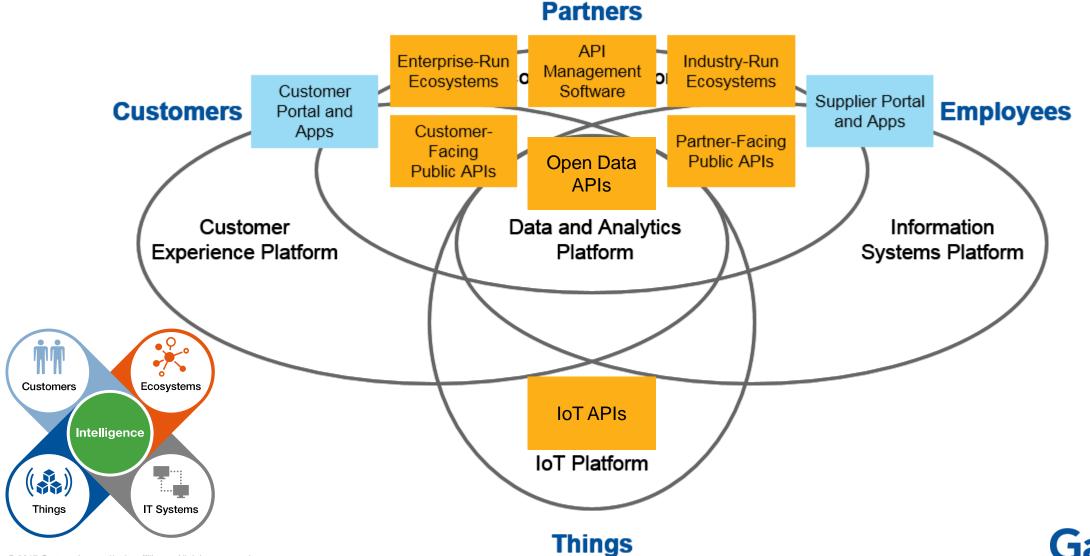


Digital Platforms Are the Focal Point for Integrating Ecosystems of People, Business, Government and Things

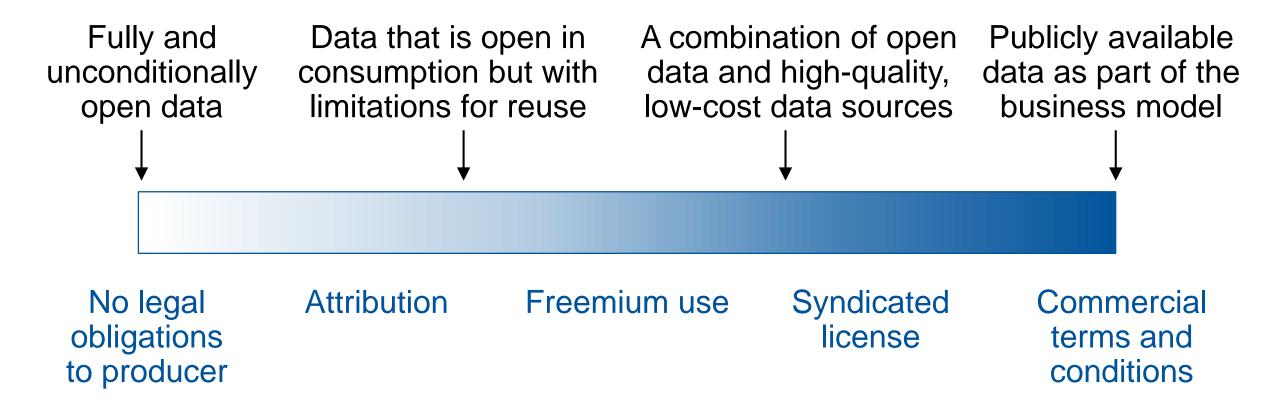




The Digital Business Technology Platform



Spectrum of Open Data Accessibility

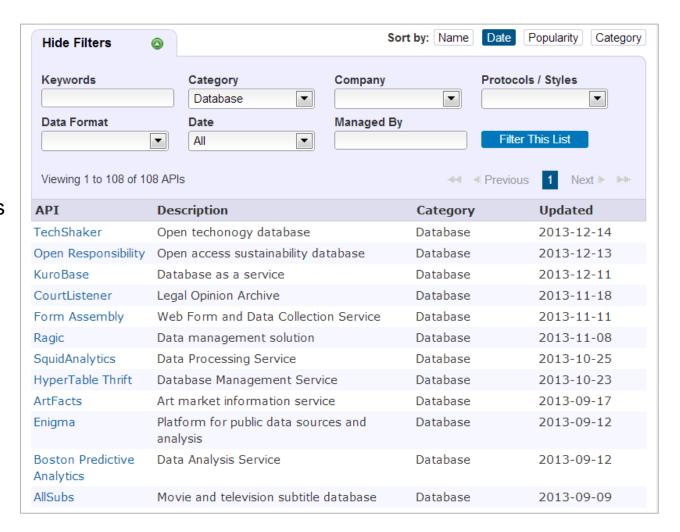




Open Data is Exposed Via APIs

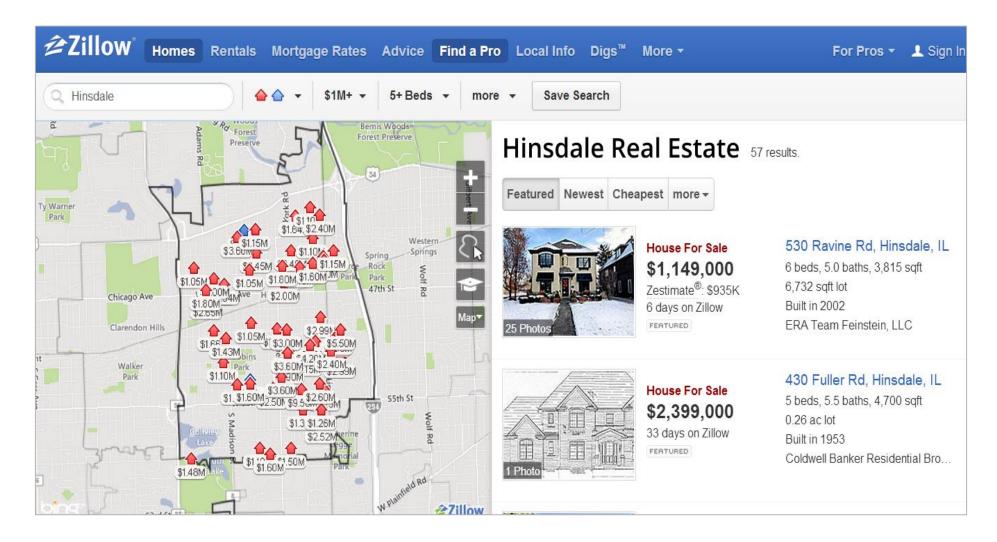


500+ Public Sector APIs 10,000+ Commercial APIs



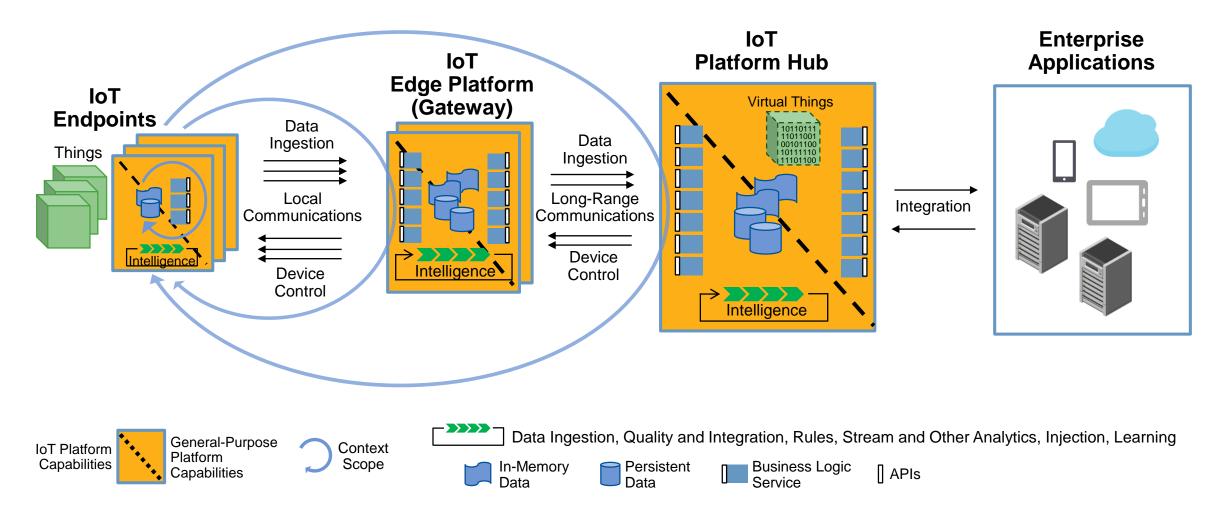


Open Data is Crucial to Many Digital Platform Business Models





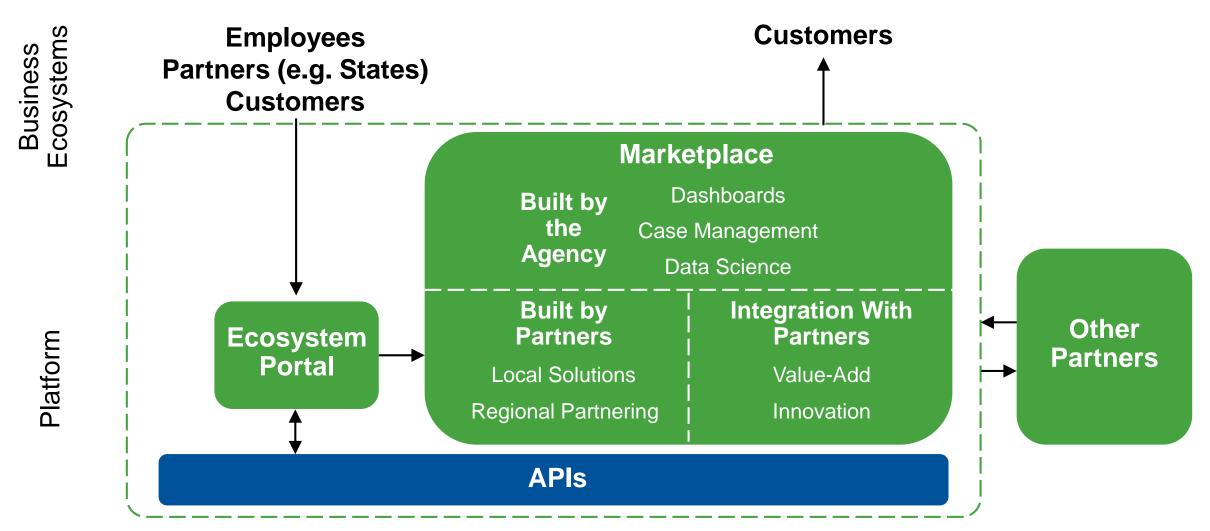
The IoT Platform Is a System of Platforms



Source: "Plan Your IoT Solutions Using the IoT Platform Suite Reference Model" (G00311536)



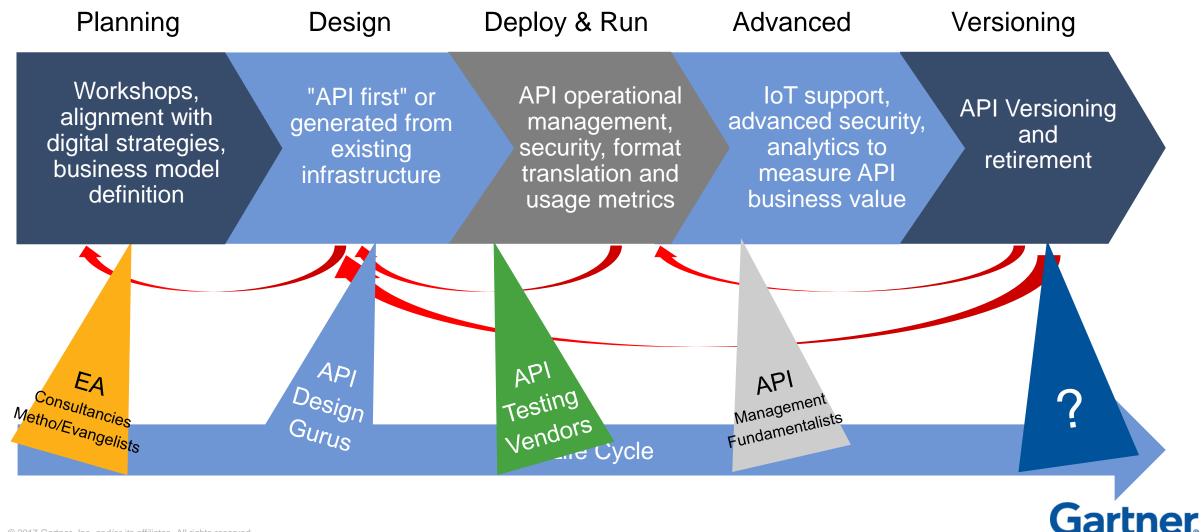
API Ecosystems Enable Marketplaces of Partner Solutions



Source: Gartner (July 2016)



APIs are Products, and Need to be Managed -- Meet Full Life Cycle API Management



API Product Management Is Spawning a New Role

Developers

API Product Manager

Developers







API consumers

Create solutions using APIs

Obtain visibility into API usage
Manage the API roadmap
Prepare for API monetization
Optimize developer experience (DX)

API producers

Create APIs



API Platform Providers Run Hackathons To:

Change Culture



Improve Customer/ Employee Experience



Attract Talent



Engage New Business Ecosystems



Reduce Costs



Reduce Applications



Develop Solutions for Regulatory Reporting (e.g., CWA)





Integrating Data Across Office of Water: An API Use Case

Outline

- Big Picture: Telling a story about water
- Integrating across OW systems
- Enabling Integration beyond OW
- Principles of Integration
- Characterization of Pre-event conditions example of where
 APIs could make a difference
- Additional benefits: new tools for discovering/analyzing data



What can you tell me about my water?

Is it safe to drink?

Is there enough water?

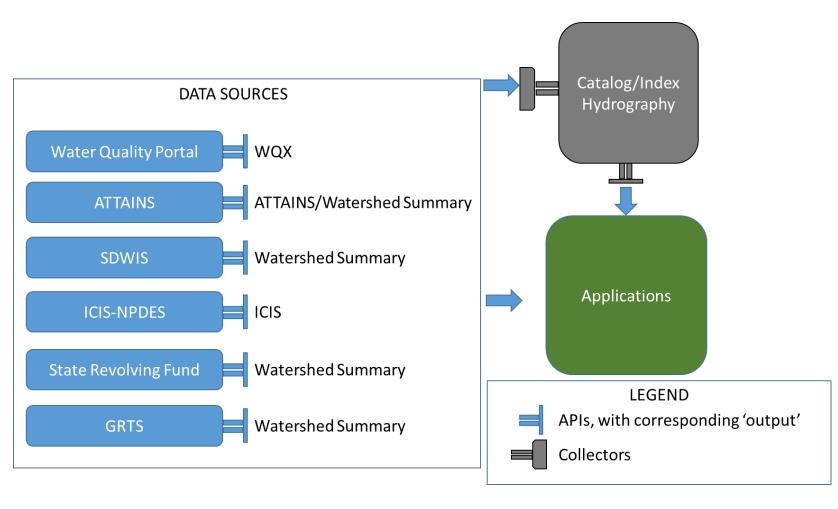
Can I swim in it?

Is it polluted?

If it is polluted, what are you doing about it?

If it isn't polluted, what are you doing to protect it?

What can I do to help?



- Each system supports an API with a defined output
- Where common, generic outputs can be defined, those outputs are used
- Points of integration are also defined between systems
- All data are indexed for quick discovery as well as referenced to a common hydrography to enable advanced searches/discovery

Systems Tell That Story



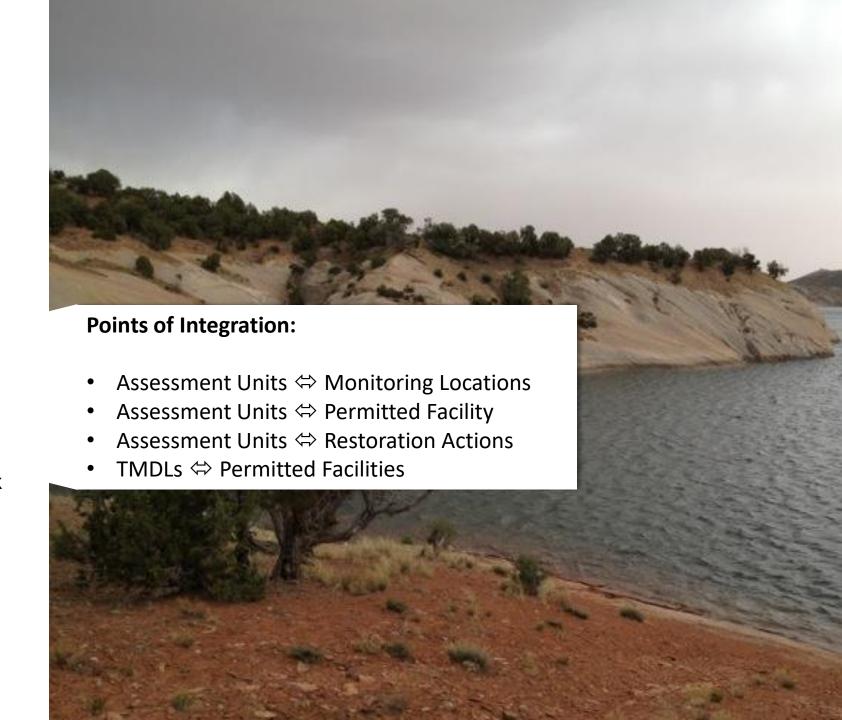
Connecting Outside Data

- Catalogs/Indexes allow for quick discovery of data across entities and programs
- A Common Hydrography enables search across entities
- Defined data standards enable data sharing across catalogs

This probably starts to sound somewhat familiar...

Principles of Integration

- No direct database access. All interaction is through an API (this is true for the system owners as well)
- Identify points of integration between systems to enable easy discovery and entry points across systems
- Data indexes (catalogs) allow quick discovery of data
- Data indexes can also facilitate common search functionality across systems
- Data are all connected to a common Hydrography



- When an event occurs, a common question that is asked: "What did it look like before the event?"
- In August 2015, there was only one API available for characterizing pre-event conditions (Water Quality Portal API)
- Synthesizing data took a fair amount of effort from several people, and was not easily updatable as new data came in

14105 ft - 14260 ft Silverton, downstream of confluence with Mineral Creek A73: Animas River upstream of Elk Creek A75D: Animas River upstream of Cascade Creekt (M02: Animas River at Bakers Bridge (CO Hwy. 250) : Animas River near Trimble at CO Hwy 252 Bridge ORI ary Park: Animas River at Rotary Park in Durango imas River at Southern Ute Reservation boundary, SOUT SOUT Animas River above confluence with Florida River **Ite Reservation** USGS-09368000: SAN JUA

River near Shiprock, NM

ADW-021: Animas River

AI

Is

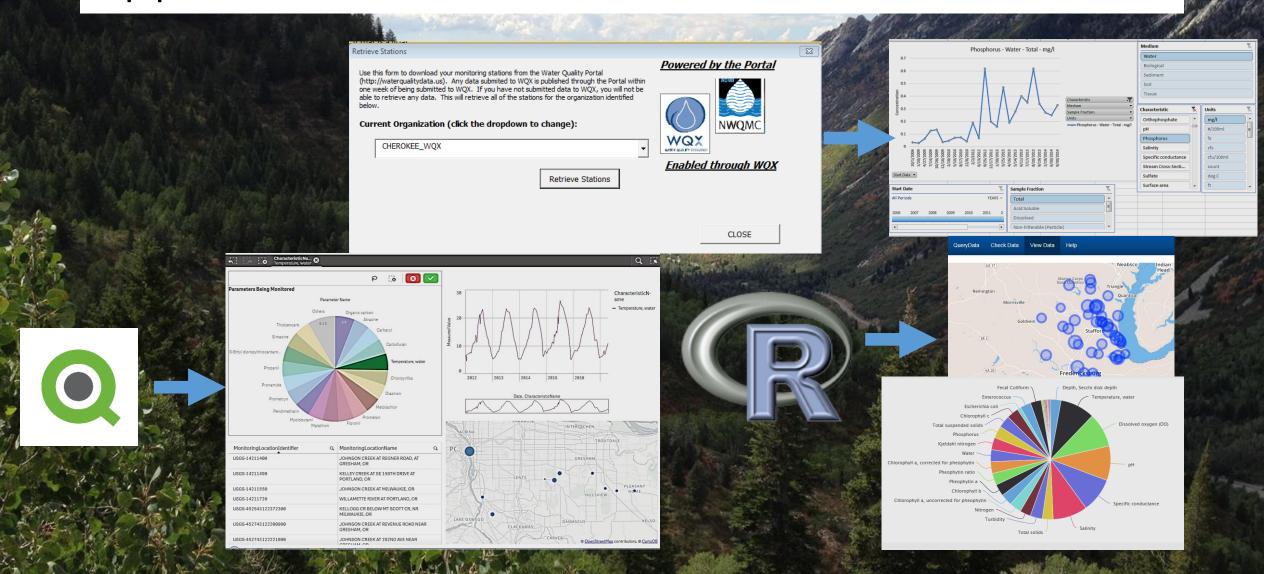
HUSKA

With new APIs there is much broader capability

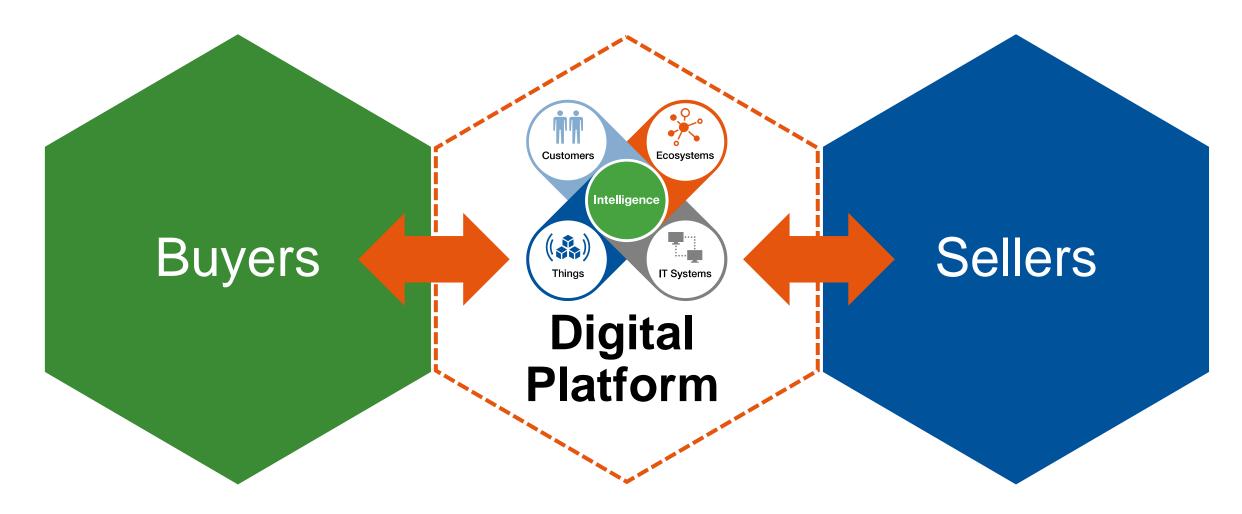
- Downstream services:
 - Would allow immediate discovery of monitoring locations, and immediate data download
 - Quick discovery of impaired waters downstream
 - Quick discovery of potentially impacted drinking water facilities
- Sensor Network Services:
 - Allow access to real-time data as the event occurs
- Watershed Characterization:
 - Non-point source activities in the watershed
 - TMDLs in place
- Water Use:
 - Potential irrigation withdrawal points to identify potential impacts to agriculture



APIs Open Up Broader Usage Outside of Your Application



API Platforms Have Sides – This Example Has Two





2-Sided Platform: Examples

eba **Digital** Sellers **Buyers Platform** airbnb

#GartnerSYM

Gartner

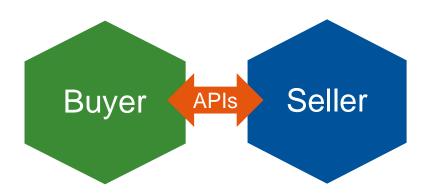
Each "Side" Needs an API Product Manager to:

- Research customers and partners for that "side"
- Deliver platform experiences and capabilities that create value for that side
- Solve problems better than the alternatives, for that side
- Build and nurture the ecosystem for that "side"
- Over a sustained period

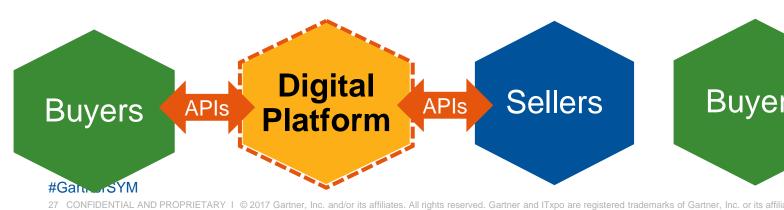
To do this, API Product Managers must work in a team focused on the overall success of the platform, balancing priorities and winners/losers across all sides.

Multisided Platform Styles

One-Sided (traditional commerce)



Two-Sided (brokered interaction)





Product Managers Do Platform Strategy in Three Phases



Observe

Understand your ecosystem, its members and the exchanges that happen

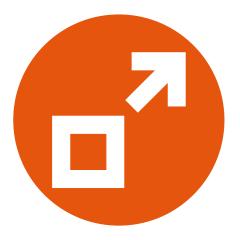
Hypothesize about the potential services that would connect and bring value to participants



Test

Prototype your ideas, test potential services with users quickly

Iterate to learn from your users, evolve your platform



Scale

Identify the capabilities, processes and technologies needed to support your platform

Grow the product management capability to oversee further development



1: Observe: Relationships and Exchanges

Tests

Monitoring

How do I gather information to create this?

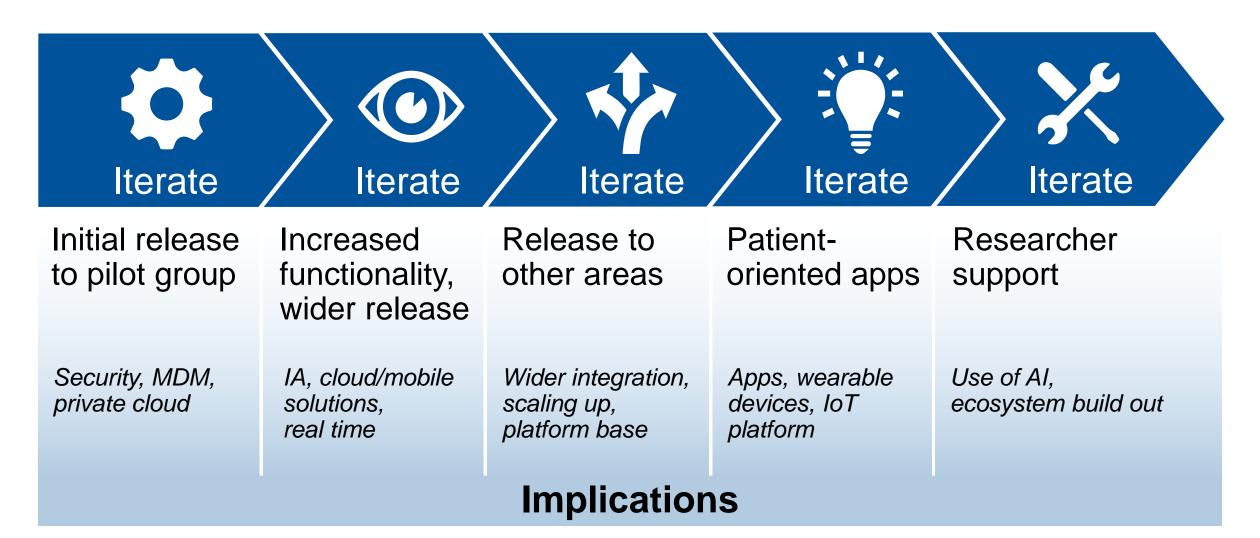
How do I cultivate relationships?

How do participants deliver value?



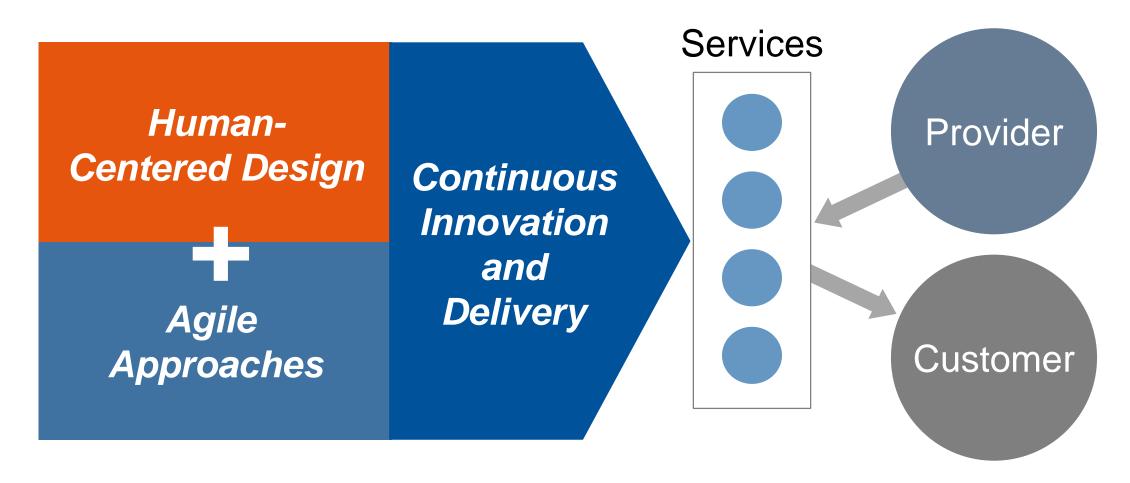


2: Iterate to Learn, Evolve and Test the Design





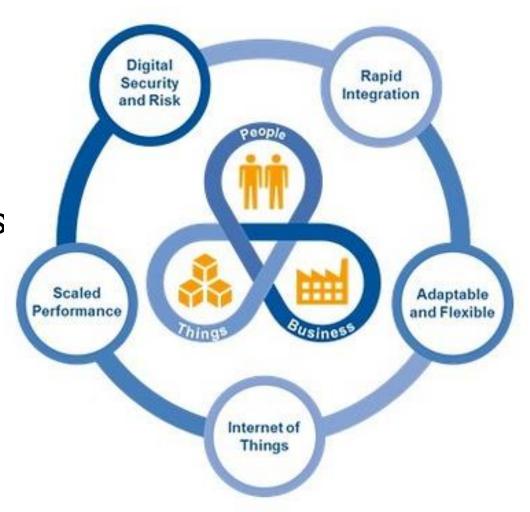
3: Scale the Digital Platform Using Design Thinking





Here is How it All Comes Together

- Well managed APIs are how you extract the extra value from your data and applications to deliver *Platforms*
- The API Economy gives you the rules to deliver the extra value in *Ecosystems*
 - and suggests who / what can consume it
- Digital Business is the science that will turn all the additional value delivered to those users into an advantage for your agency and its partners





The API Economy Is Growing Rapidly

- Tens of thousands of public APIs are available
 - Check GitHub, ProgrammableWeb,
 Mashape or your favorite API
 marketplace
- Every month, hundreds more APIs get published
- Every day, thousands of them are tried and tested by many kinds of developers

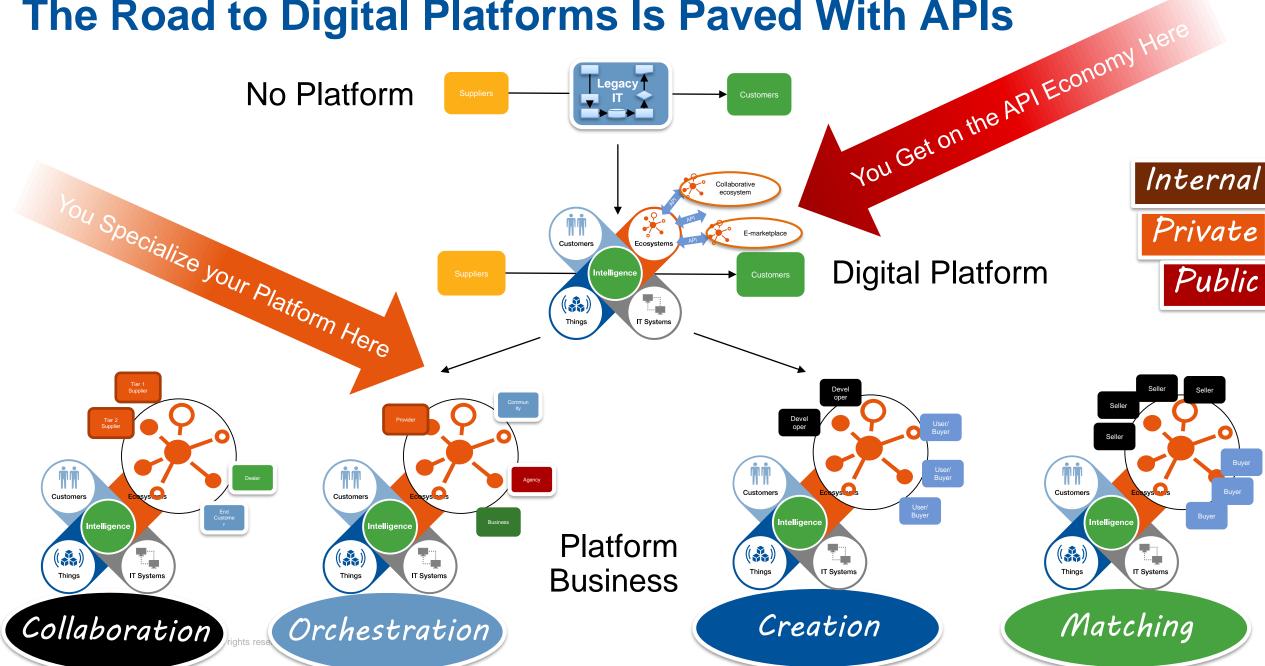
- You Tweet
- You Slack
- You Register
- You Check In

- You Deposit
- You Pay
- You Post
- You "Pokemon"





The Road to Digital Platforms Is Paved With APIs



Recommendations

- 1. Determine Your Roles in Your Ecosystems
- 2. Define a Digital Business Platform Strategy and API Strategy to Support Those Roles
- 3. Manage Your API Product and Open Data Portfolio with Partners Openly
- 4. Pursue Digital Platform Style Business Models
- 5. Iterate and Evolve Your Digital Platform Strategy



Recommended Gartner Research

- ► The API Economy: Turning Your Business Into a Platform (or Your **Platform Into a Business)** Paolo Malinverno (G00280448)
- Bimodal for Applications Hinges on APIs Paolo Malinverno, Simon Mingay and Mary Mesaglio (G00292792)
- Use Ongoing Hackathons to Accelerate Digital Transformation Kristin Moyer, Paolo Malinverno and Others (G00302409)
- ► Create the Role of API Product Manager as Part of Treating APIs as **Products**
 - Mark O'Neill, Paolo Malinverno and Others (G00320767)
- ► Top 10 Things ClOs Need to Know About APIs and the API Economy Paolo Malinverno, Kristin Moyer and Others (G00318859)

